



ASPIRE

BEYOND THE BUBBLE

CUTTING EDGE



THE FUTURE OF TALENT

SHAPING TOMORROW'S TALENT
ACQUISITION STRATEGIES

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AGENDA

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Evolution of TA, TA Tech and RPO

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Case Study – A Journey of TA Transformation Excellence

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Pillars of next-generation RPO and its operationalisation

04

Prepare for the Future: Early Careers & Campus Hiring

Evolution of TA, TA Tech and RPO

1960's – 1980's



1990's



2000's



2010's



2020 – 2025+

Talent Acquisition

- Rise of the Agency
- Manual Processing

TA as HR Specialism

- “War for Talent”: TA as competitive advantage
- Digitisation agenda

- DEIB as route to best talent & high performance
- Employer Branding
- Social Recruiting

- Big Data & Analytics
- Artificial Intelligence & Automation
- Remote & Global post Covid

TA Tech

Digital

- Job Boards
- Online Job Ads
- Resume Databases

Cloud Based

- 1st gen ATS
- Social Media Recruiting
- Online Assessments

Automated

- CRM/Recruitment Marketing
- Video Interviewing
- Programmatic Advertising

Intelligent

- AI & machine Learning
- Chatbots & Conversational AI
- Predictive Analytics
- Blockchain for Verification

RPO

**AMS creates RPO 1.0
Cost & Process Improvement**

- Cost identification & reduction
- Process improvement & process efficiency and quality control
- Time & quality metric improvements

**RPO 2.0
+ Value Add**

- Agility & flexibility – offshore/near shore delivery
- Access to scarce talent
- Improved brand reputation
- Specialised talent (early careers, exec, diverse)
- Some analytics & workforce planning

**RPO 3.0
++ Significant Business & Strategic Impact**

- Alignment of workforce planning to overall business strategy
- Holistic view of all types of talent
- Advanced analytics
- Talent seen as strategic asset and competitive differentiator
- Focus on experience delivered to candidates linked to satisfaction

**AMS RPO 4.0
+++ Digital Optimisation, Results-based**

- Holistic TA strategies to drive business growth & performance
- Digitally optimised processes to leverage AI:
 - Experience
 - Efficiency
 - Ethics

Case Study: A Journey of TA Transformation Excellence



23

Countries supported

Europe

Region supported



137

AMS Team
size

~4000

Hires supported
annually

AMS established a relationship and launched an **RPO service** for the Client in **2017** for permanent hiring. The Client is **leading global biopharmaceutical company**.

Since the partnership began, the client has turned to AMS **to adapt the model to evolving market dynamics**. AMS has led service adjustments and provided **guidance** to optimize the Client's Talent Acquisition function.

This led to a shift in the service model, allowing it to better meet current needs and provide access to a comprehensive portfolio of services, including: **Full End-to-End Recruitment, Resource Augmentation, Early Careers (Internships, Graduates, Trainees & Apprentices), Talent Market Intelligence, Attraction, Sourcing, Talent Community Management, Technology Consulting, Executive Search, Assessment Methodology, DE&I, Internal Mobility, and Digitalization**.

AMS has delivered **thought leadership, industry expertise, and strategic guidance** to the Client, **driving the transformation** of their Talent Acquisition function and aligning it with changing market conditions. This collaboration has resulted in a **successful partnership, a relevant Talent Acquisition strategy, and effective hiring outcomes**. It also **established a strong foundation for the future**, setting the stage for the **continued evolution of Talent Acquisition**.

AMS and The Client Partnership

2017

Go Live: Full RPO

2019

Sourcing & Talent Community Enhancements – CRM (Avature) implementation

2020

Interview Scheduling Automation rollout
Piloting Sourcing AI

2022

AI and Tech stack Enhancements
Increased Focus on DE&I

2023

Contract Extension – new term contract with associated added technology
Internal Mobility Pilot

Four pillars of Next Gen RPO

- Responding to the future needs of TA Leaders, seizing opportunities to innovate



Flexibility & Agility

- Faster scaling to volume/hiring profile fluctuations
- Reduced reliance on forecasts
- Modular services
- Multiple “plug-in points” for clients into AMS capability
- Flexible approach to tech ecosystems – AMS/Client/3rd Party
- Multi-channel capability for all hire types through a singular experience



Data-driven Outcomes

- High performance process and experience optimisation through data
- Clients supported to make better decisions strategically and operationally
- Innovative performance measures beyond traditional SLAs



AI Acceleration

- World-class, consistent process base gives clients access to scale benefits of AI beyond their own hiring scope
- Clients leverage AMS strategic AI investment
- Centralised deployment of AI ensures the “3 E’s” of AI:
 - Ethics
 - Experience
 - Efficiency

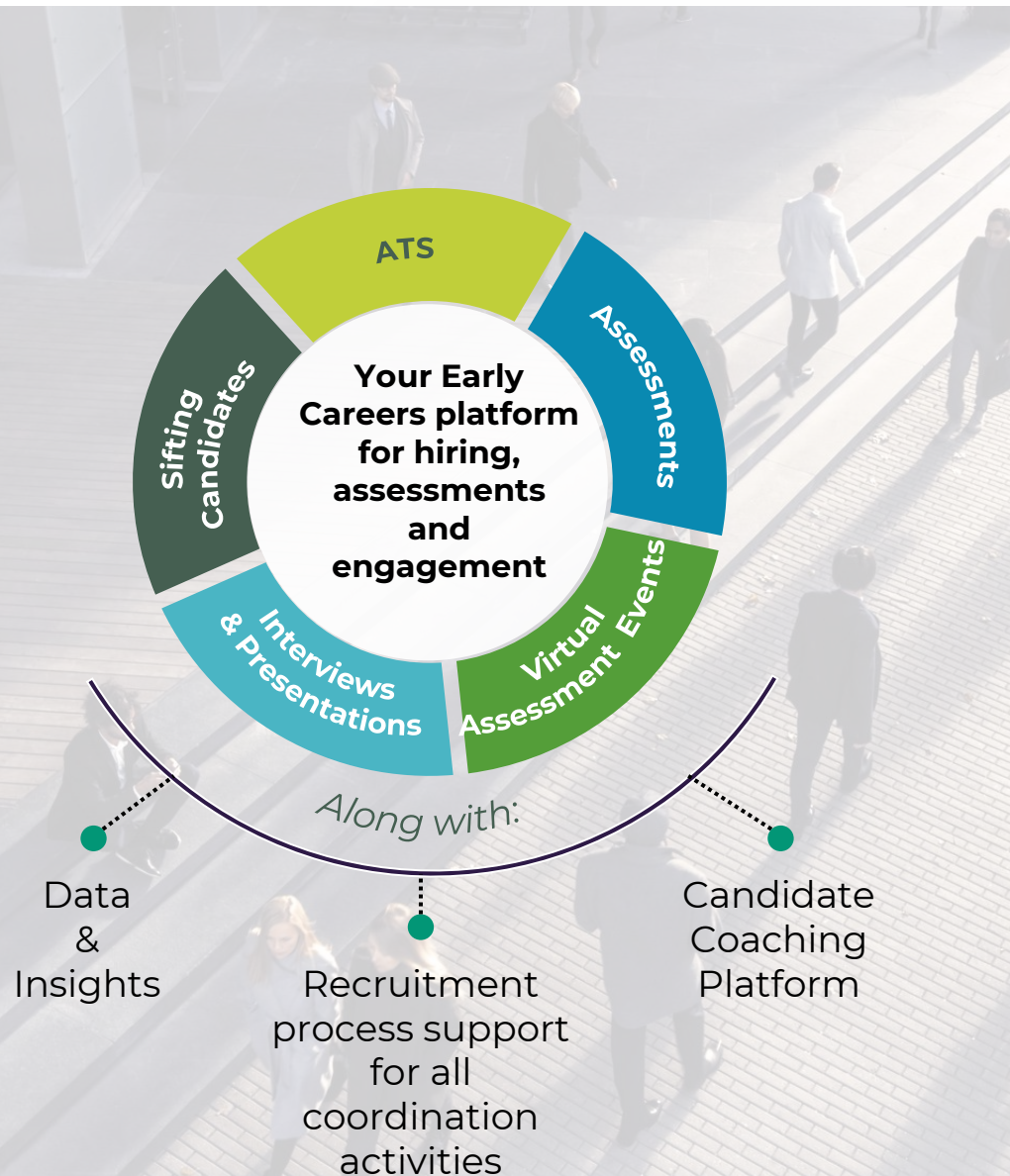


Strategic Capability

- Integrated support for strategic client initiatives including:
 - Skills-based hiring
 - Total workforce hiring
 - Enhanced Internal Mobility

AMS Early Careers & Campus Elevate

- Modular hiring platform for SME companies



- Modular Product**
 Designed as a 'ready to go' bundle or as individual modules: ATS, Assessments, Reporting, Coordination with additional Sourcing, Coaching, E2E provision, Data & Insights access
- Candidate & Hiring Manager Experience**
 Engaging, personalised candidate hiring journeys. Clear candidate and hiring manager information flow
- Skills-first ATS**
 Full Assessment suite:
 - Psychometric assessments: personality, ability and SJT tests
 - Virtual Assessment Centre
 - Recorded video interviews incl interview builder
 - Hiring Manager module
- Data & Insights**
 Dashboard reporting across all aspects of candidate journey, sentiment check and feedback for candidates post Assessment completion
- Candidate Coaching Platform**
 - Fully branded, social-style, automated platform enabling a predefined flow of nature journey content to inspire and inform different audiences from point of application onwards
 - Content includes wall messages images, videos, invitations to coaching sessions, polls, and infographics
 - Automated e-mail brings candidates back to the platform to see new content
 - Analytics data and custom messaging to alert you if candidates aren't engaged
 - Measure candidate experience feedback at different stages of the journey
 - Support candidates as they are offered or declined



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Thank You

A|M|S

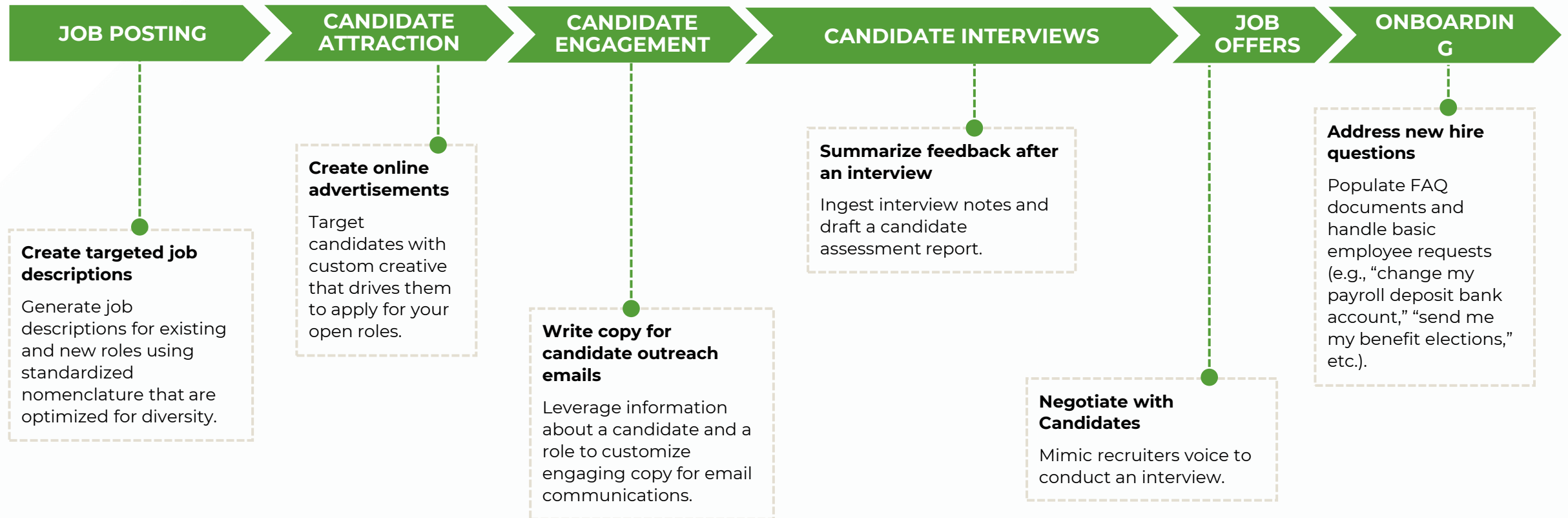
APPENDIX



Generative AI will become a gamechanger in Talent Acquisition

- The latest breakthroughs with Generative AI will create opportunities to use technology to augment TA professional work

OPPORTUNITIES TO CONSIDER ACROSS TALENT ACQUISITION





[Watch 'It Starts With Play' GenAlpha film](#)





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THANK YOU
